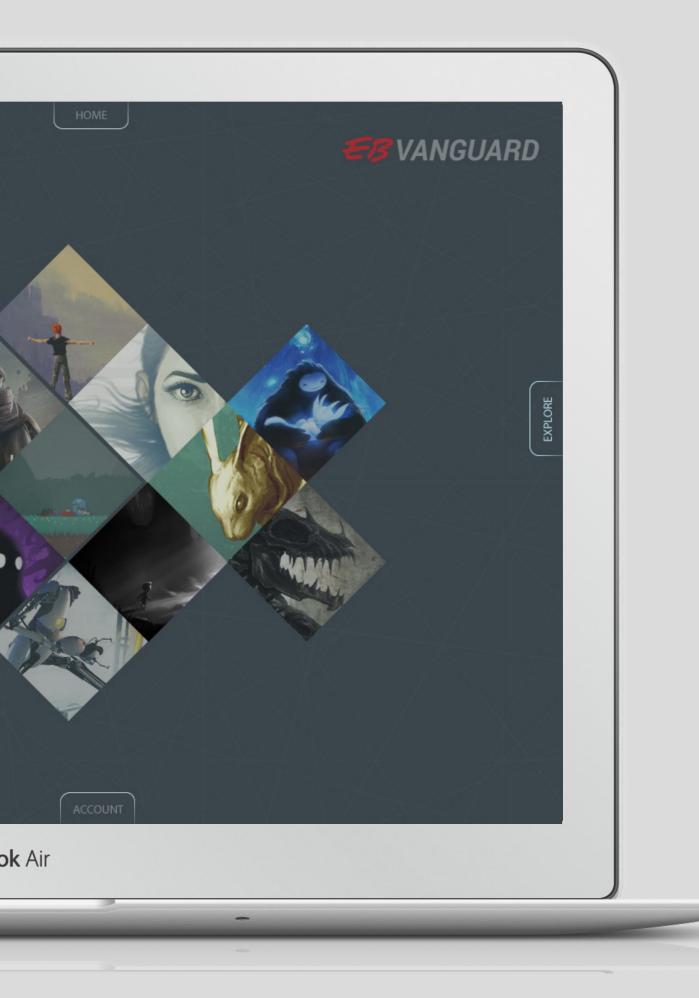
BVANGUARD

Sherry Eshine Amanda Mike Nicholas

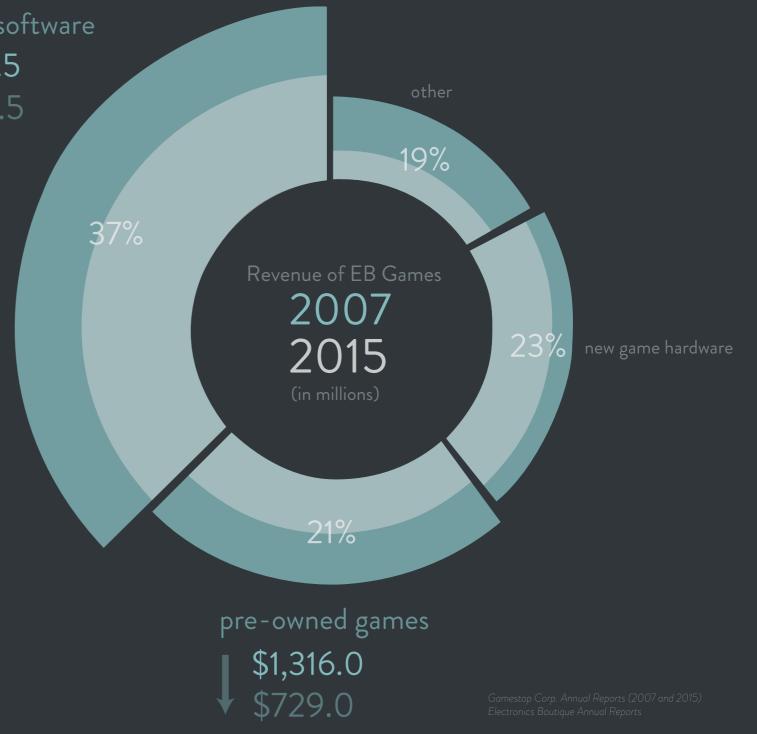


Vanguard is a multiplatform subscription rental service, designed for existing EB Games customers, to increase the accessibility and affordability of gaming purchases by reducing the financial commitment of game and console purchases and providing flexible service options.

new game software \$2,012.5 \$1,288.5

Business Problem

Digital distribution platforms and E-commerce have decreased EB Games' market-share of new game sales, and reduced the demand of physical media traditionally leveraged by EB games through used game purchases and trade-ins.



Insights

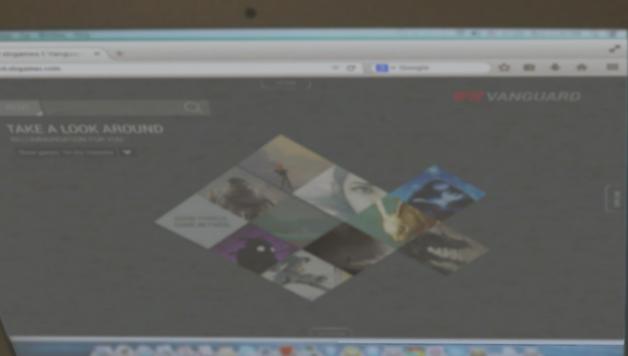
Convenience of downloads and shipping purchases Access to more games at a reasonable price Connecting over gaming preferences with friends

CUSTOMER VALUE

Direct sales on new and used games consoles and peripherals while also accepting trade-ins as currency.

EB GAMES CURRENT MODEL Leveraging their large existing inventory and infrastructure to offer more affordable access to gaming products.

EB GAMES OPPORTUNITY



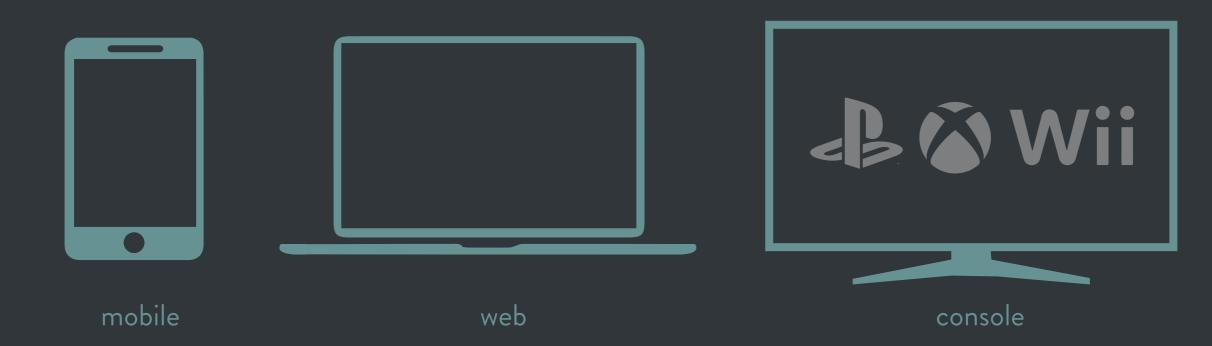
Opening

Foster an ongoing customer relationship through an accessible service experience.



Multi - Channels

Making our service available across multiple channels gives customers the convenience to rent or browse games at home (website), on the go (mobile), or while playing games (console).



Target Audience

Millennial Gamers PRIMARY

Age: 25-34 Experienced gamers Financially independent

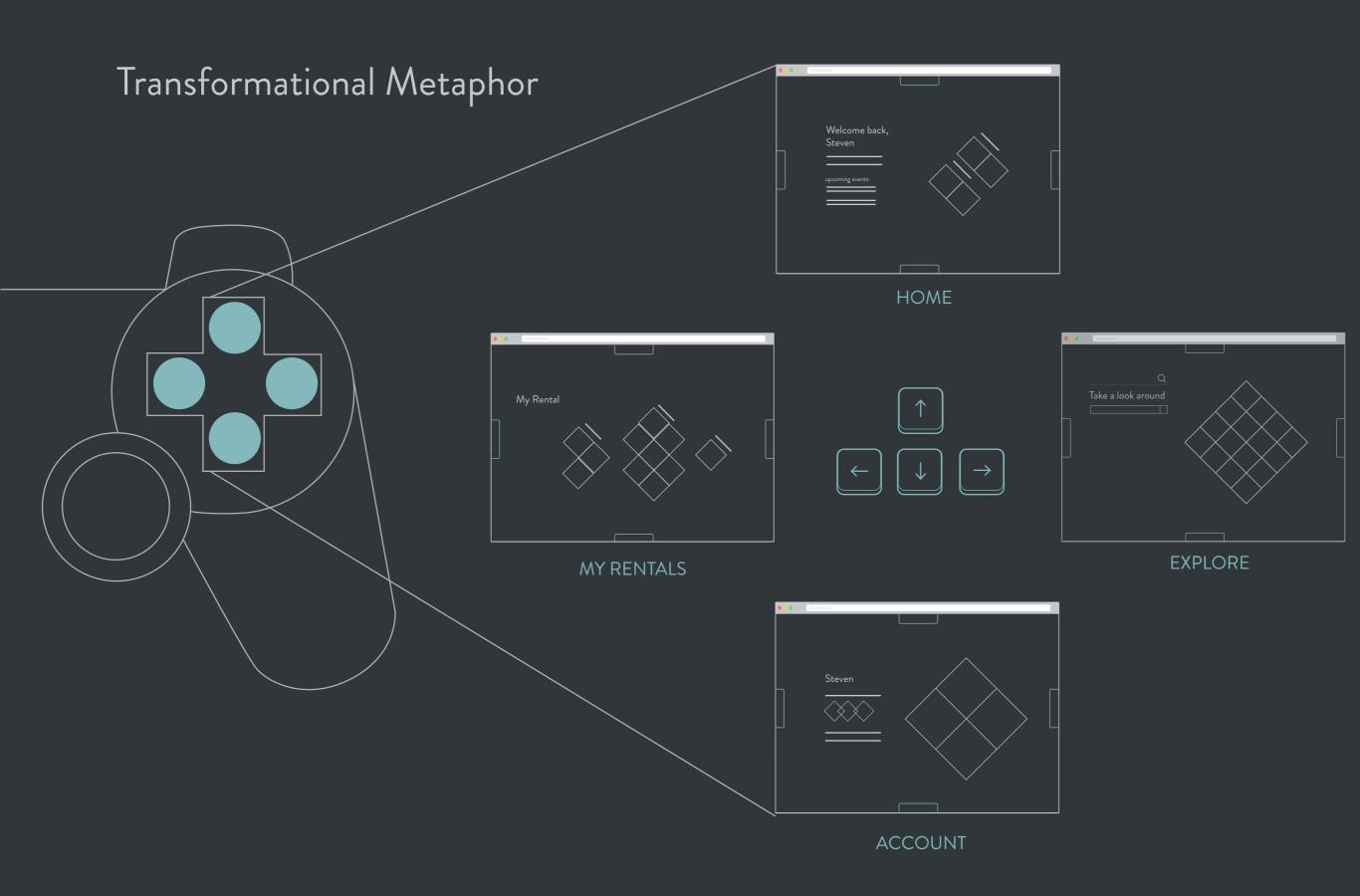
MOTIVATIONS Getting more value for their Desire convenience and flexibility in game choices Guardians SECONDARY

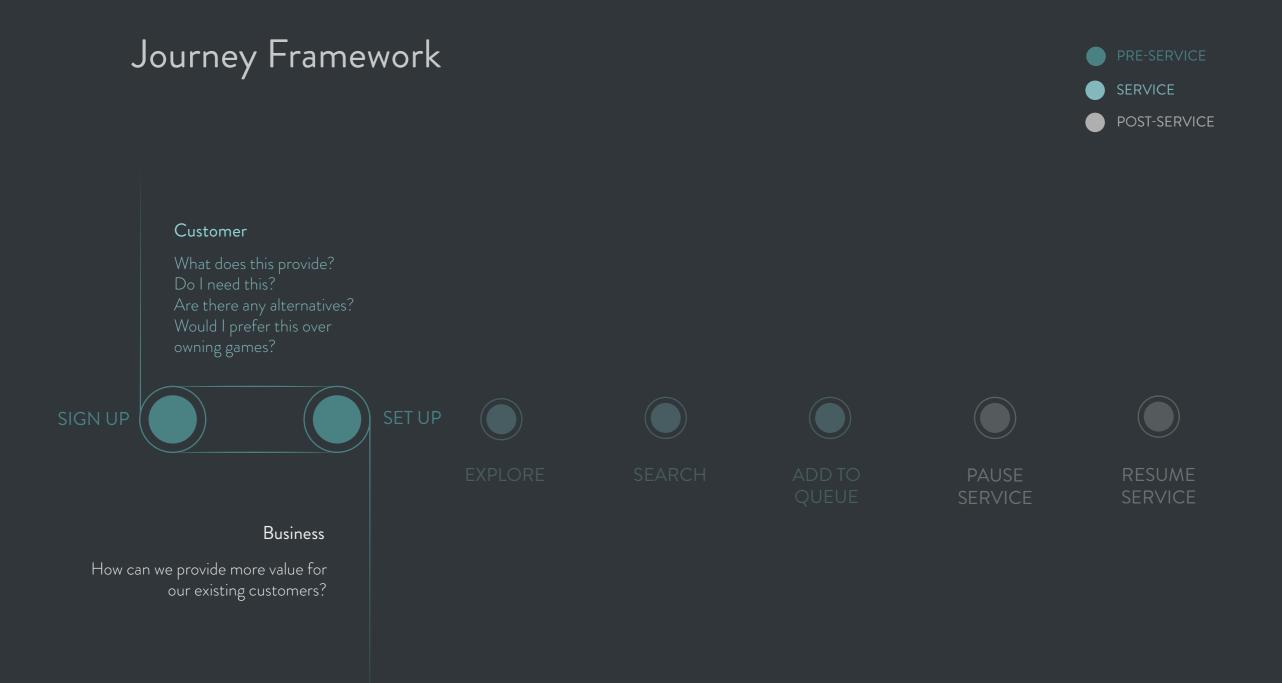
Age: 34 - 50 Plays cell phone games casually Financially responsible, video games are a privilege, not a necessity.

MOTIVATIONS Prevent their children from exposure to inappropriate content Adolescent SECONDARY

Age: < 18 Have more free time to play games. Make their purchase decisions based on what their friends are playing

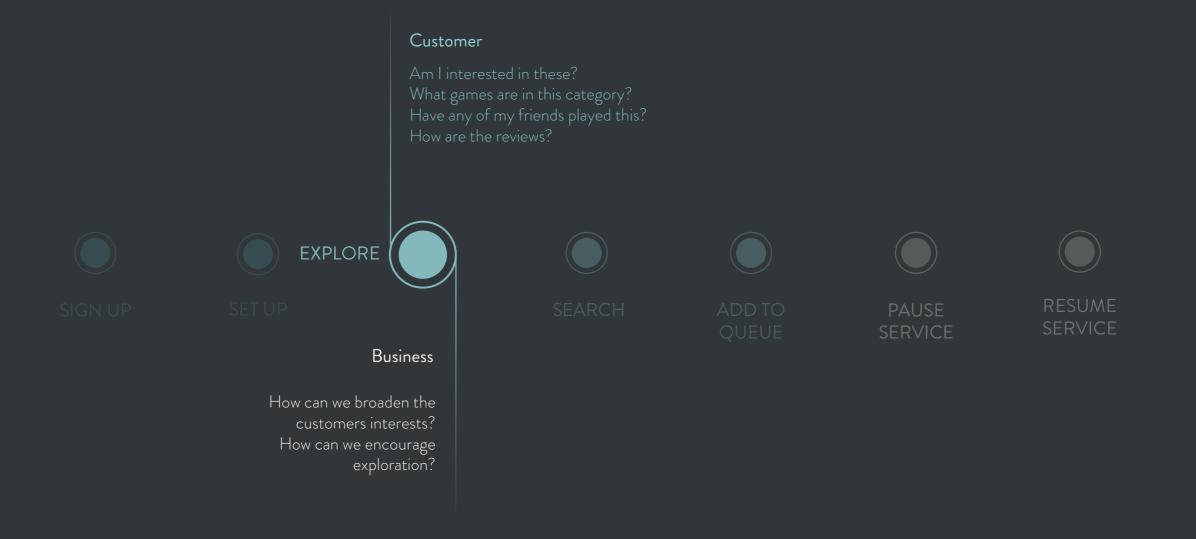
MOTIVATIONS Memorable social experience Value trend among their friends





Journey Framework





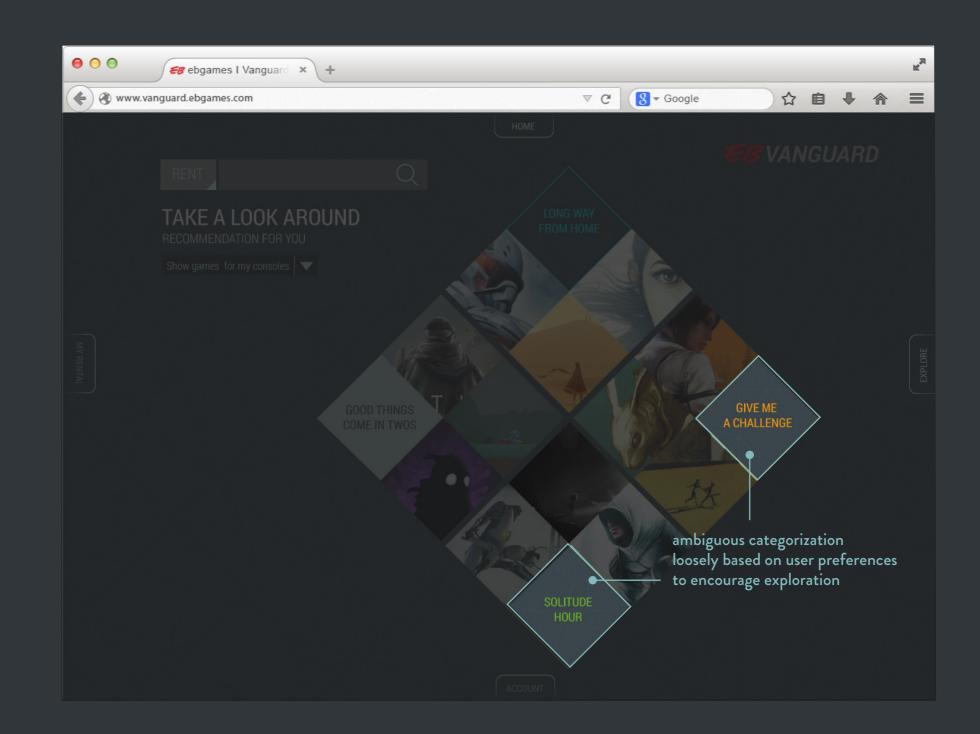


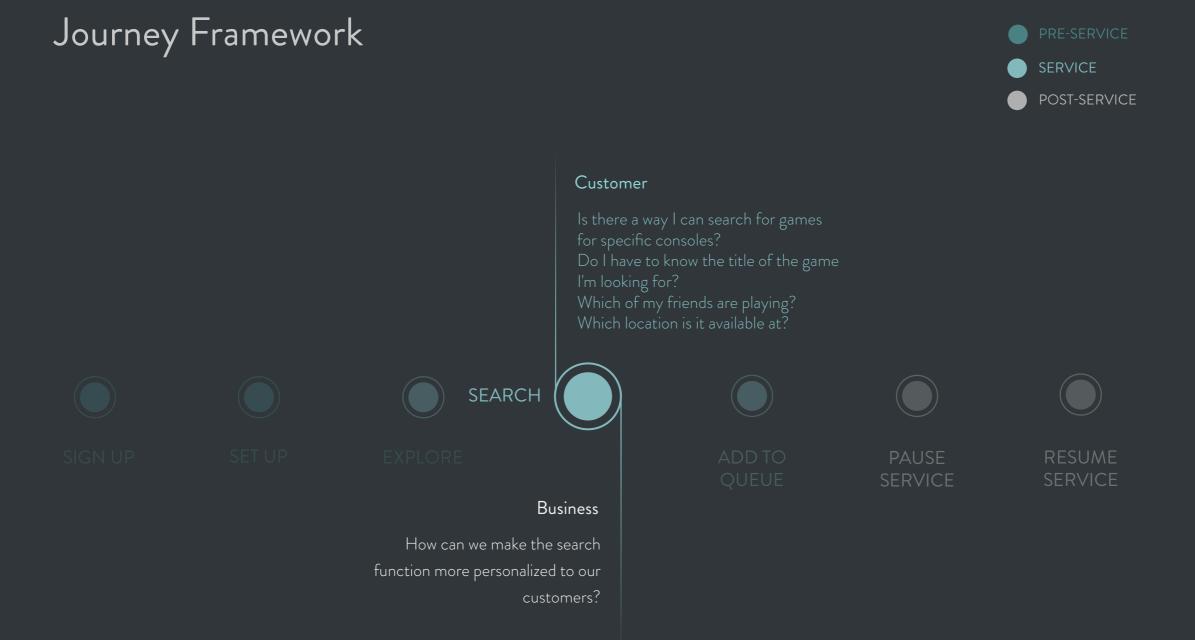
Customer

Am I interested in these? What games are in this category?

Business

How can we broaden the customers interests? How can we encourage exploration?







$\Theta \odot \Theta$ N N 🛿 😸 ebgames I Vanguard 🗙 🕹 + 🔶 🛞 www.vanguard.ebgames.com ⊽ Cª 8 - Google ☆自♣ 俞 LOOK FOR SOMETHING SPECIFIC ▼ Show games for my consoles filter results by consoles

Customer

Is there a way I can search for games for specific consoles?

Do I have to know the title of the game I'm looking for?

Which of my friends are playing? Which location is it available at?

Business

How can we make the search function more personalized to our customers?



Customer

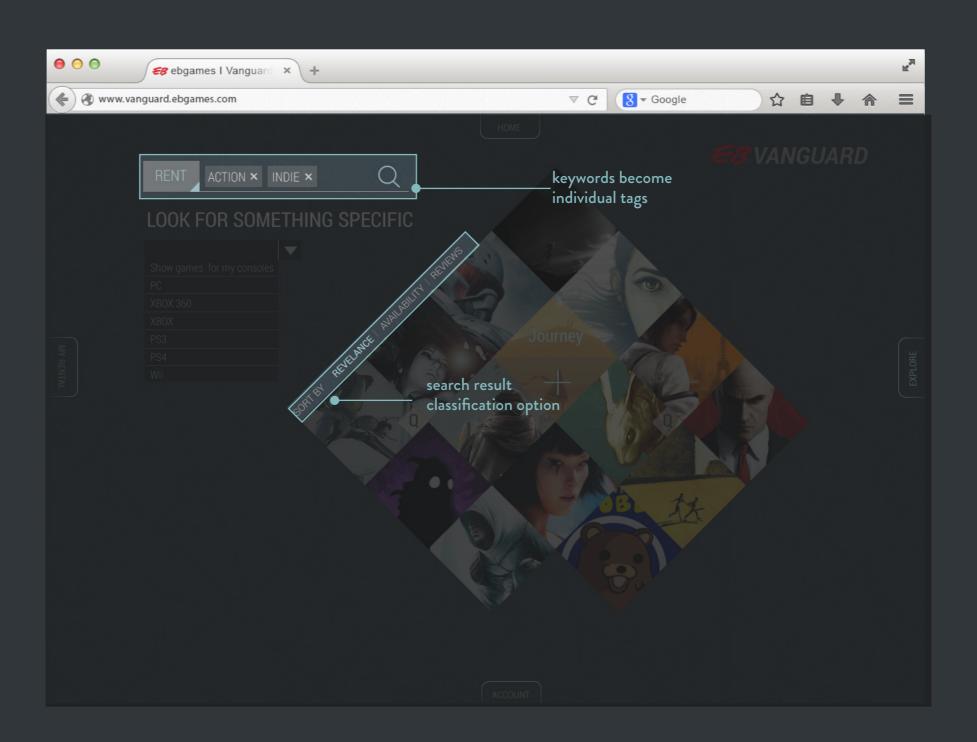
Is there a way I can search for games for specific consoles?

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Business

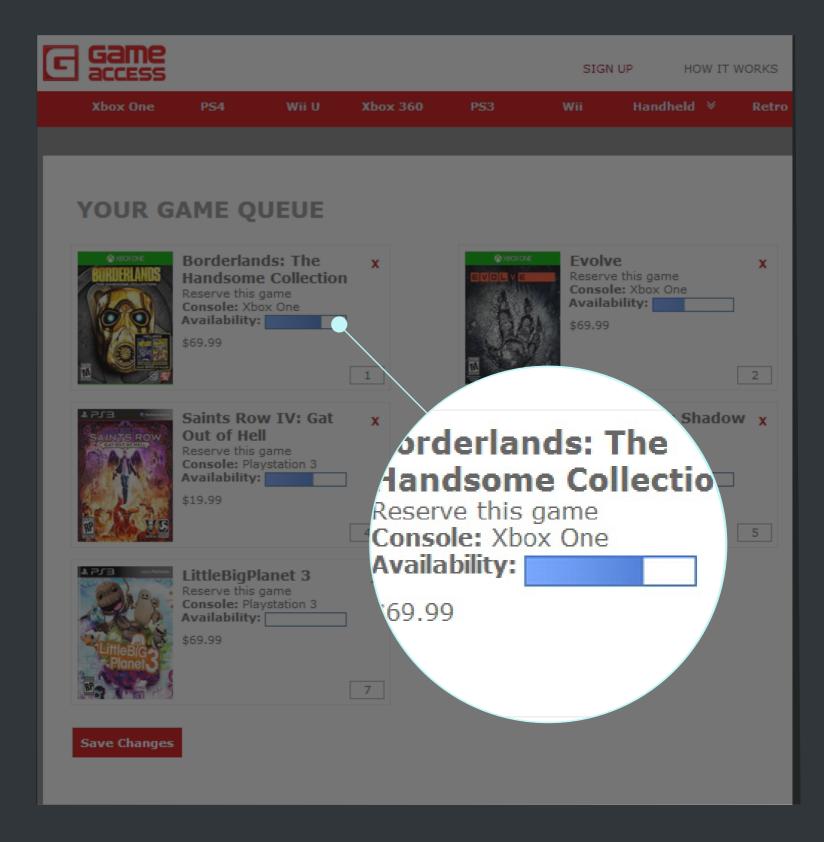
How can we make the search function more personalized to our customers?





customer frustrations (with existing game rental services)

Availability is ambiguous Lack of feedback after adding to queue Canceling service is inconvenient





games for specific consoles?

game I'm looking for?

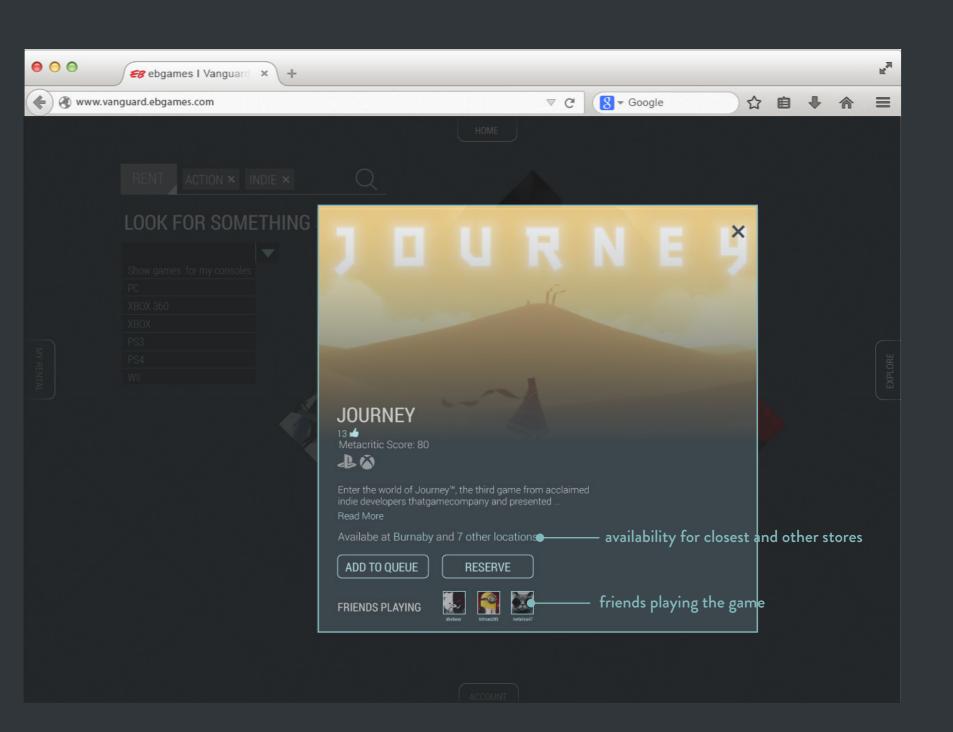
Which of my friends are playing? Which location is it available at?

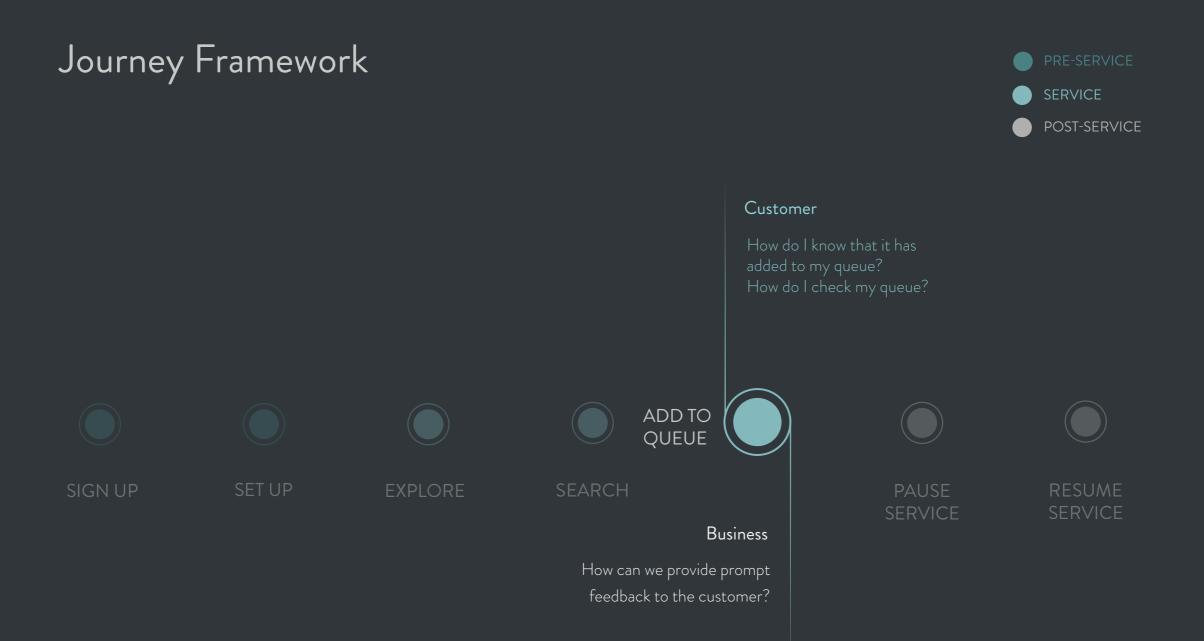
Business

Customer

How can we make the search function more personalized to our customers?

Friction addressed: Availability is ambiguou





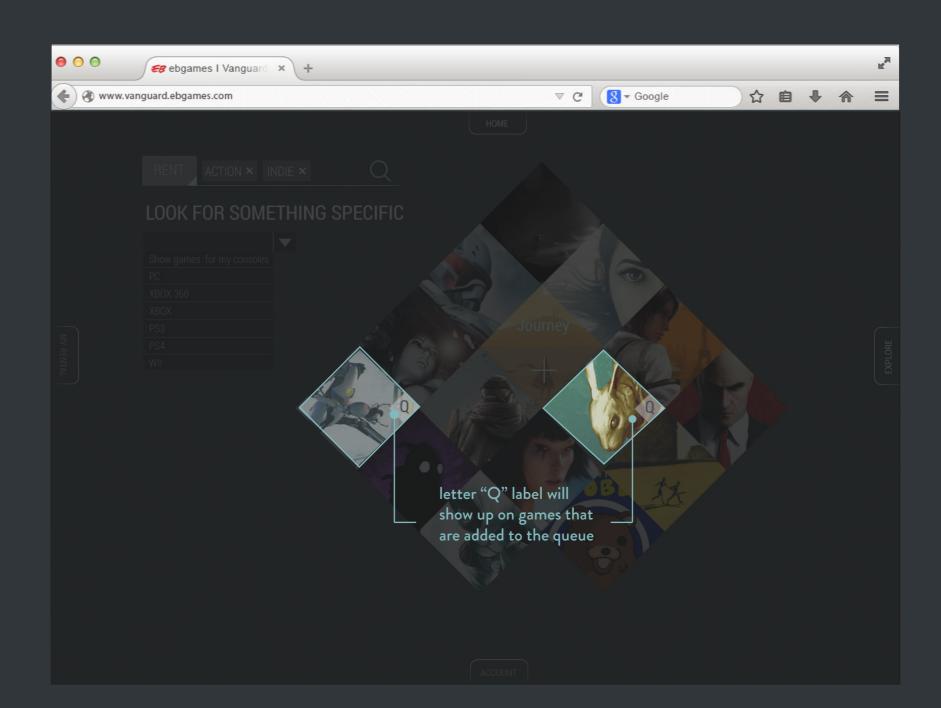


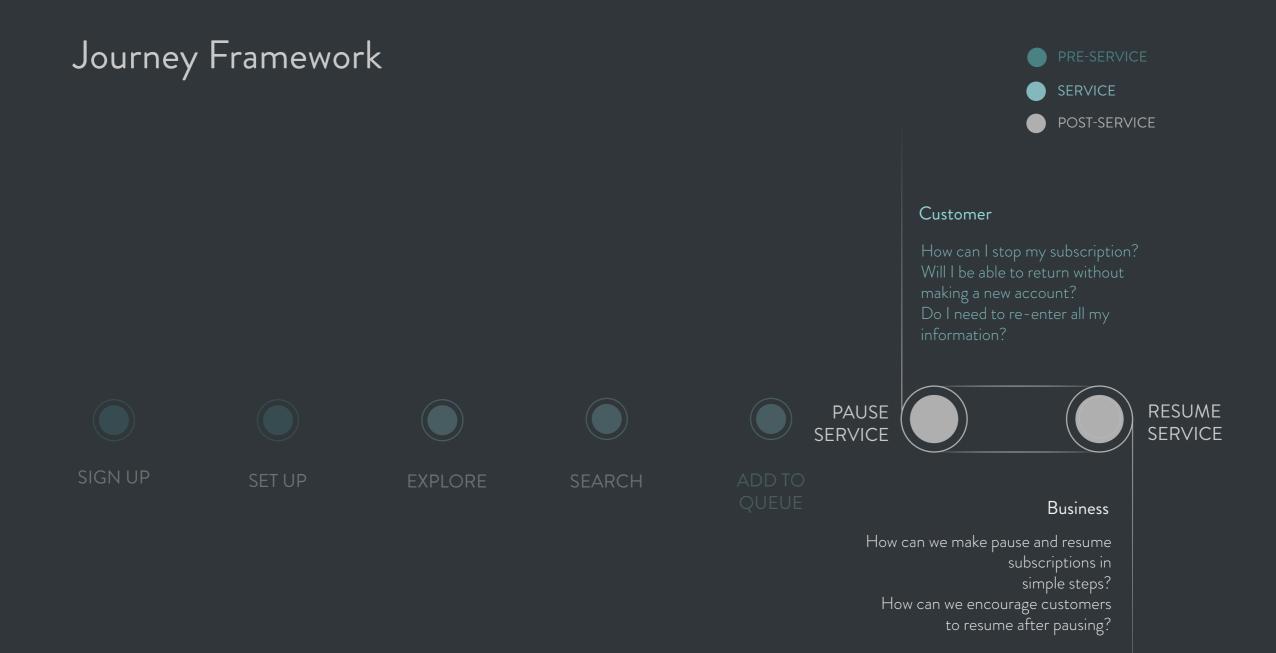
How do I know that it added to my queue? How do I check my queue

Customer

Business How can we provide prompt feedback to the customer?

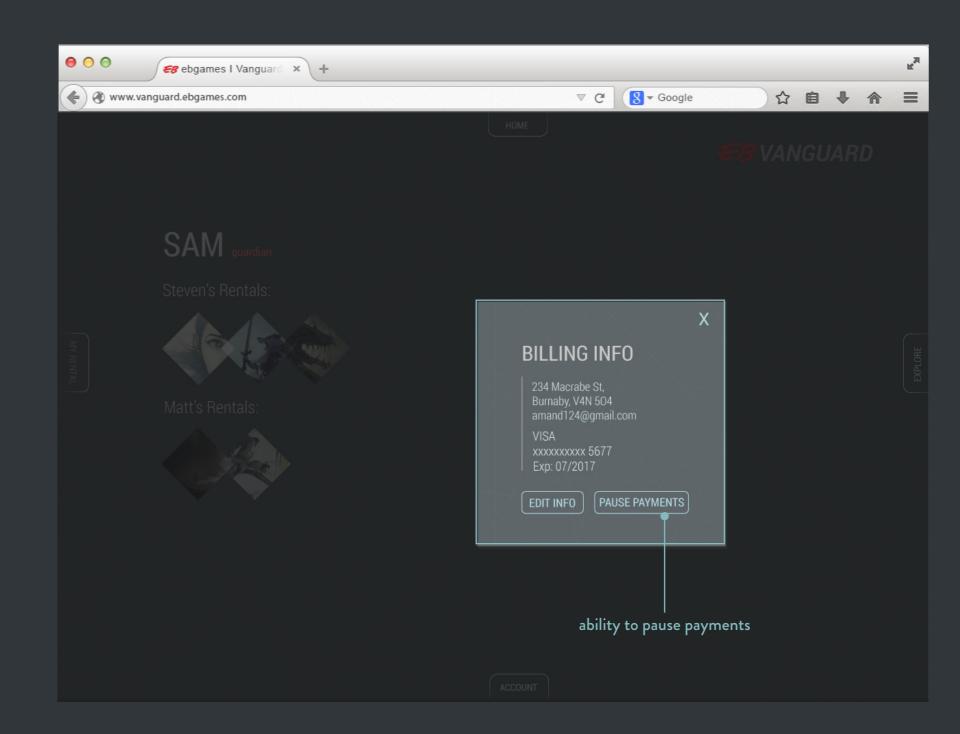
Friction addressed Lack of feedback after adding to queue







PAUSE SERVICE



Customer

How can I stop my subscription?

Will I be able to return without making a new account?

Do I need to re-enter all my information?

Business

How can we make pause and resume subscriptions in simple steps?

How can we encourage customers to resume after pausing?

Friction addressed Canceling service is inconvenient



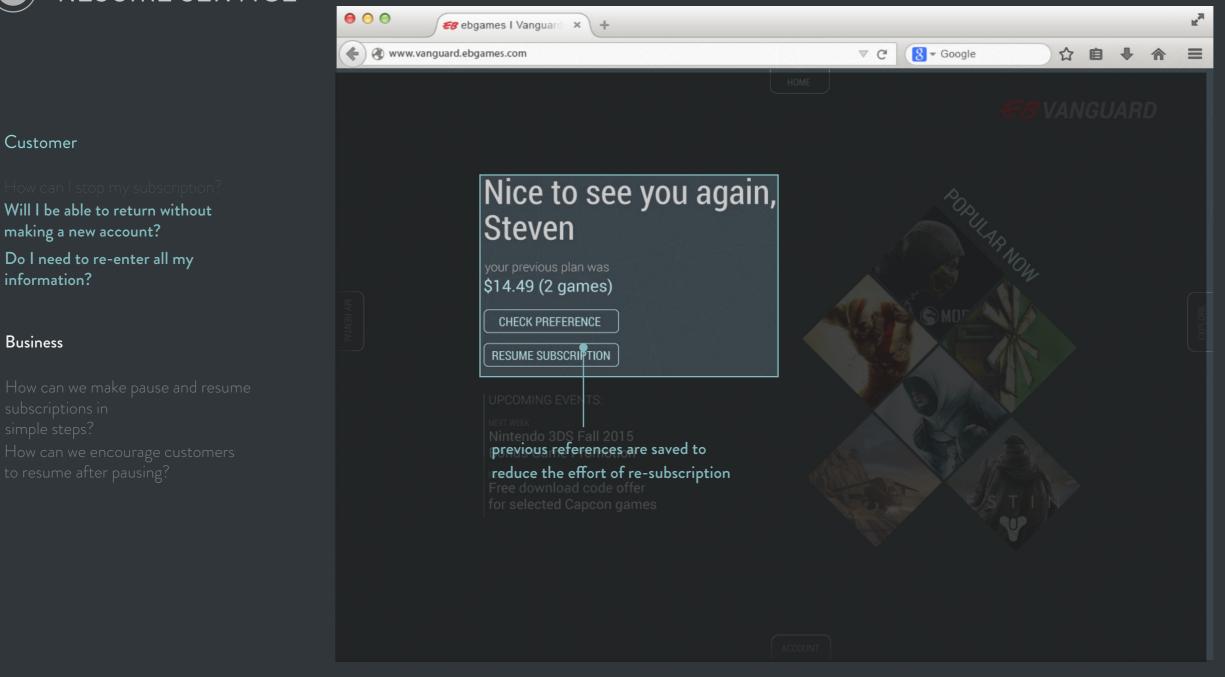
Customer

information?

Business

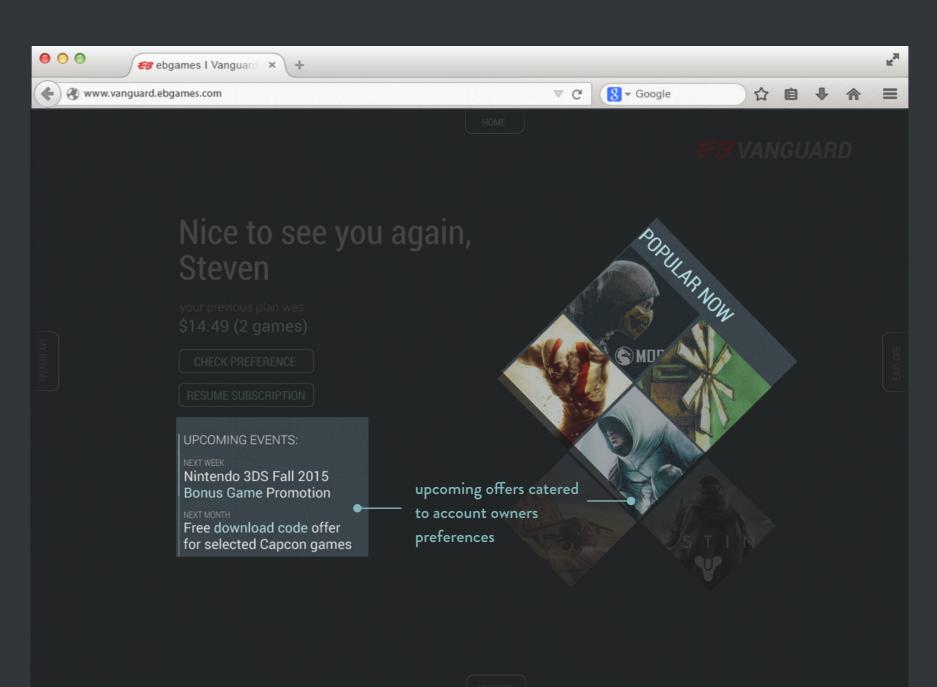
making a new account?

RESUME SERVICE





RESUME SERVICE



Customer

How can I stop my subscription Will I be able to return without making a new account? Do I need to re - enter all my information?

Business

How can we make pause and resume subscriptions in simple steps?

How can we encourage customers to resume after pausing?

Values

CUSTOMER VALUE

Lowering Financial Commitment

Lowering the cognitive overhead of large purchases by renting multiple games for a monthly fee

Increasing Engagement

Increasing exploration of previously unknown titles and genre

Enhancing Accessibility

Increasing access to whole inventory of games, consoles and peripherals

BUSINESS VALUE

Cultivating Ongoing Relationships

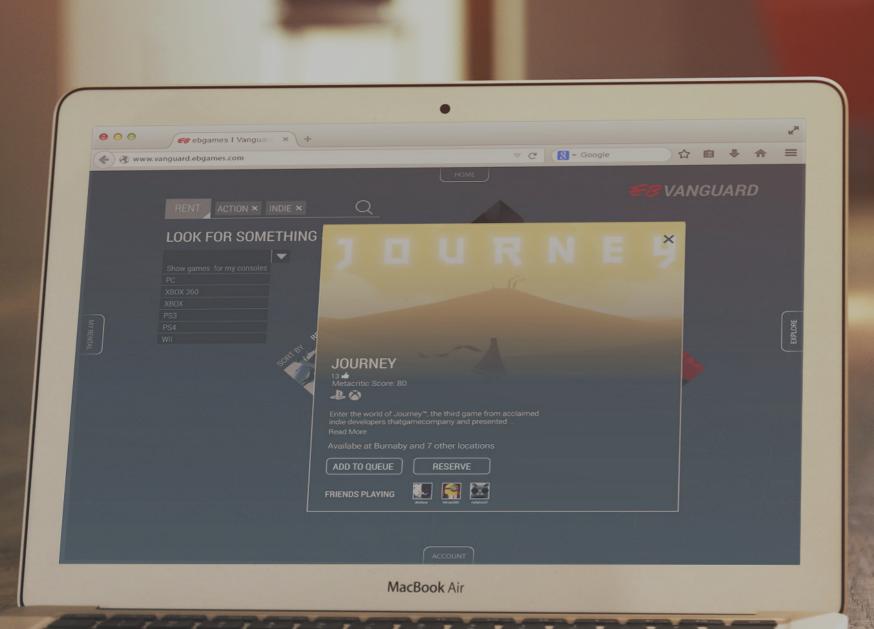
Maintaining consistent revenue streams, by converting from a product purchase to a service model

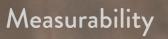
Efficient Data Analysis

Data on customer preference and info for future reference

Leveraging Existing Strengths

Generating additional revenue by leveraging existing inventory and channels





Monitor subscriptions Change in revenue after implementation

References

https://www.wpi.edu/Pubs/E-project/Available/E-project-031210-184345/unrestricted/Statistical_Analysis_of_Gamer_Behavior.pdf http://www.nielsen.com/content/dam/corporate/us/en/newswire/uploads/2009/07/valuegamer_final1.pdf http://phx.corporate-ir.net/phoenix.zhtml?c=130125&p=irol-reportsannual http://www.technologizer.com/2011/03/28/gamefly-shipping-costs-update/ http://ask.jaimeyu.com/2009/12/review-of-game-access.html http://gameaccess.ca/HowItWorks.jsp?lang=en&mode=2 http://search.proquest.com.proxy.lib.sfu.ca/docview/348388448 http://www.theesa.com/wp-content/uploads/2014/10/ESA_EF_2014.pdf http://www.goodgamesbydesign.com/Files/WhyGamesWork_TheScienceOfLearning_CMurphy_2011.pdf http://o.canada.com/technology/gaming/eb-games-still-sees-its-future-in-physical-games-and-trade-ins https://www.wpi.edu/Pubs/E-project/Available/E-project-031210-184345/unrestricted/Statistical_ Analysis_of_Gamer_Behavior.pdf http://www.nielsen.com/content/dam/corporate/us/en/newswire/uploads/2009/07/valuegamer_final1.pdf http://search.proquest.com.proxy.lib.sfu.ca/docview/348388448 http://www.theesa.com/wp-content/uploads/2014/10/ESA_EF_2014.pdf http://www.resellerratings.com/store/GameFly#tab1 http://www.goodgamesbydesign.com/Files/WhyGamesWork_TheScienceOfLearning_CMurphy_2011.pdf http://o.canada.com/technology/gaming/eb-games-still-sees-its-future-in-physical-games-andtrade-ins

